### TATA POWER-DDL TATA POWER DELHI DISTRIBUTION LIMITED A Tata Power and Delhi Government Joint Venture

### Increasing Role of Technology in Power Distribution: Moving towards Smarter Grid

### Praveer Sinha Tata Power Delhi Distribution Limited



### Need for Technology Infusion in Distribution – Existing Challenges

• High AT&C Losses

|               |         | %       |  |  |
|---------------|---------|---------|--|--|
| Region        | 2011-12 | 2012-13 |  |  |
| Eastern       | 41.80   | 42.06   |  |  |
| North-Eastern | 35.15   | 37.60   |  |  |
| Northern      | 30.34   | 28.84   |  |  |
| Southern      | 18.89   | 17.24   |  |  |
| Western       | 24.81   | 23.36   |  |  |
| National      | 26.63   | 25.38   |  |  |

\* PFC Report on Performance of State Power Utilities

- Unreliable Power Supply
  - Long breakdown times
  - Inefficient crew management
- Absence of Electricity Access in rural areas
- Wasteful consumption on account of Non Cost Reflective tariif
- Unskilled/ Semi Skilled Workforce
  - Unsafe Practices





## Need for Technology Infusion in Distribution **Emerging Trends**

- Focus on Renewable Energy
  - 15% share of Renewable by 2020
  - <u>150 GW of Solar + Wind sources</u>



Biomass

- Wind Solar National Mission on Enhanced Energy Efficiency
  - Promoting use of Smart Appliances
  - Demand Side Management

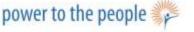
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- National Electric Mobility Mission
  - Promoting use of Electric Vehicles





Small Hydro



## About TATA Power Delhi Distribution Limited

27001; SA Reporting 18001 14001С mpa 9001 М Т Š Global 8000 Certifications : Z



Joint Venture of Tata Power Company and Govt. of NCT of Delhi (51: 49)

Licensed for distribution of power in North and North West Delhi

| Parameter                                       | FY '15<br>(Estimated) |
|---|-----------------------|
| Turnover  | INR 6155 Cr           |
| Peak Load                                       | 1704 MW               |
| Annual energy<br>requirement                    | 8082 MUs              |
| Total registered consumers                      | 1.5 Million           |
| Number of employees                             | 3527                  |
| Area  | 510 Sq Kms            |
| Population serviced in<br>Network area (approx) | 7 Million             |
| Number of consumers per<br>Sq.Km                | 2726                  |



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## **TPDDL** Journey

### 2013 - 2022

### 2002 - 2012

### 2002

July '02 TPDDL was formed with several legacy issues

- 1. Burgeoning Losses
- 2. Dilapidated Network
- 3. Unreliable power situation
- 4. Zero concept of consumer service in distribution
- 5. Unskilled Manpower

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6. Huge Backlog of Complaints

### Organizational Priorities

- 1. Aggressive Reduction of Losses
- 2. Establishment of a consumer centric organization
- Innovative Technology
  Adoption 10 yr roadmap
- 4. Establishment of Accountability

#### Organizational Vision

- 1. Single Digit AT&C Losses
- 2. No. 1 in Consumer Satisfaction
- 3. Zero Accidents/ Complaints
- 4. SMARTER DISCOM
- 5. Energy/Water Neutral
- 6. Enhance Presence nationally/ Internationally
- 7. Among Top 10 Companies to Work for

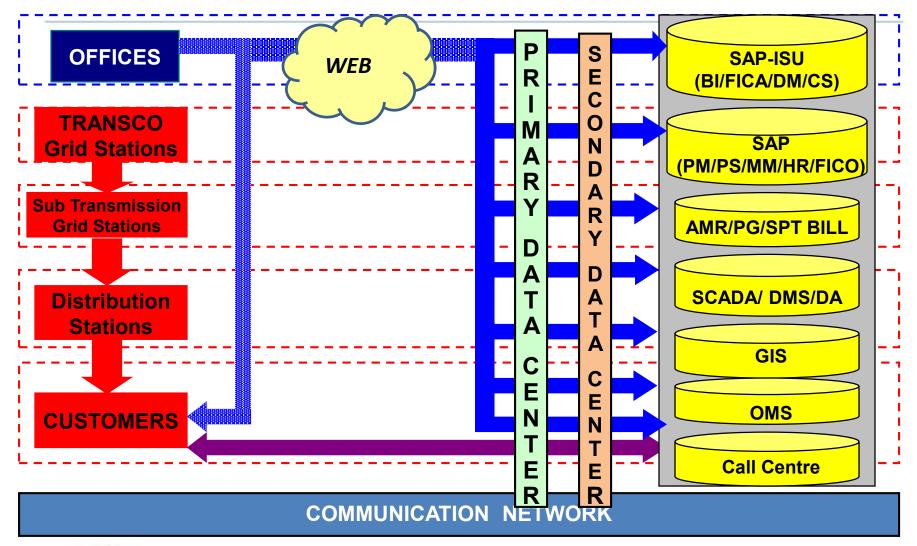




## Addressing the Existing Challenges



### Adoption of Technology – 2004 - 2012

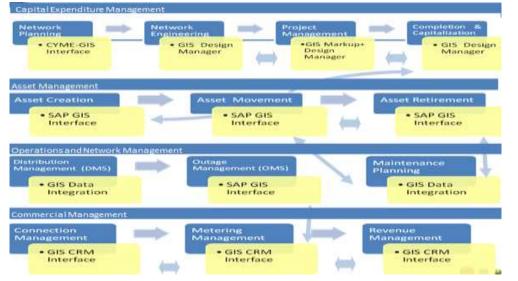




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# Innovative Use of Technology to address challenges

Geographical Information Systems – revamping Business processes; entire asset base and consumers mapped



#### Integrated Outage Management System – improving reliability; reducing TAT



Automated Meter Reading – 60% of revenue protected



Enhancing Consumer Service Delivery – Integrated call center with BCM ; SMS Based Fault Management



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# Innovative Use of Technology to address challenges

Improving Reliability Manifolds



SCADA/DMS/DA implementation





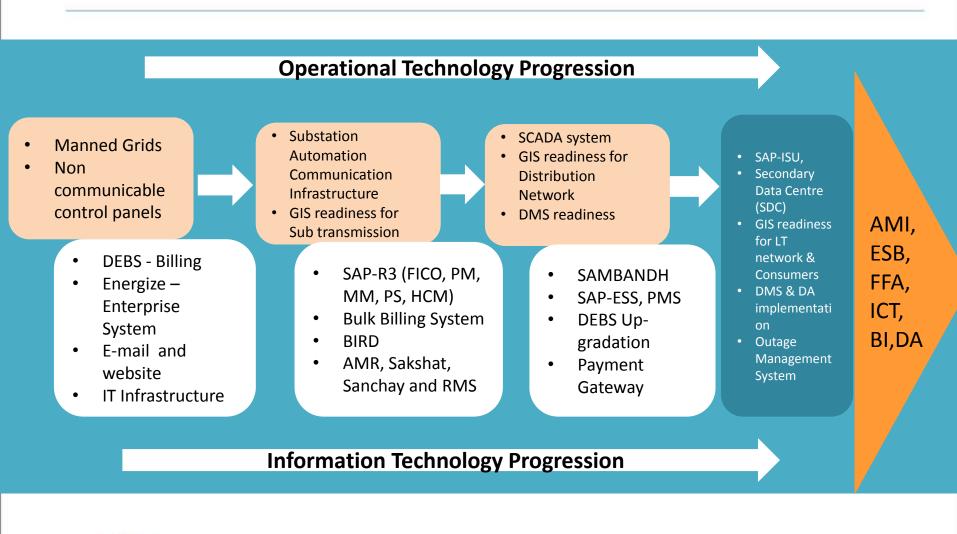


**Unmanned Grid Stations** 



Package Substations power to the people

### **IT-OT** Convergence





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### **TPDDL Turnaround Snapshot**

| AT&C Losses<br>System Reliability – ASAI -Availability Index<br>Transformer Failure Rate<br>Peak Load | Unit<br>Performance<br>%<br>%<br>%<br>MW<br>Ckt. Km<br>% | Jul 02<br>53.1<br>70<br>11<br>930<br>6750<br>40 | Mar 14<br>10.5<br>99.5<br>0.55<br>1508<br>10979 | 80%<br>42%<br>95%<br>62%<br>63% |
|---|--|---|---|---------------------------------|
| AT&C Losses<br>System Reliability – ASAI -Availability Index<br>Transformer Failure Rate<br>Peak Load | %<br>%<br>%<br>MW<br>Ckt. Km<br>%                        | 70<br>11<br>930<br>6750                         | 99.5<br>0.55<br>1508<br>10979                   | 42%<br>95%<br>62%               |
| System Reliability – ASAI -Availability Index<br>Transformer Failure Rate<br>Peak Load                | %<br>%<br>MW<br>Ckt. Km<br>%                             | 70<br>11<br>930<br>6750                         | 99.5<br>0.55<br>1508<br>10979                   | 42%<br>95%<br>62%               |
| Transformer Failure Rate<br>Peak Load   | %<br>MW<br>Ckt. Km<br>%                                  | 11<br>930<br>6750                               | 0.55<br>1508<br>10979                           | 95%<br>62%                      |
| Peak Load   | MW<br>Ckt. Km<br>%                                       | 930<br>6750                                     | 1508<br>10979                                   | 62%                             |
| - con coola   | Ckt. Km<br>%   | 6750  | 10979   |                                 |
| Length of Network   | %  |   |   | 63%                             |
| Length of Network   |  | 40  |   |                                 |
| Street Light Functionality  | ted Performance  |   | 99.57   | 149%                            |
| Consumer Rela   | ceur en onnunee  |   |   |                                 |
| New Connection Energization Time  | Days   | 51.8  | 6   | 88%                             |
| Meter Replacement Time  | Days   | 25  | 6   | 76%                             |
| Provisional Billing   | %  | 15  | 2   | 87%                             |
| Defective Bills   | %  | 6   | 0.2   | 97%                             |
| Bill Complaint Resolution   | Days   | 45  | 6   | 87%                             |
| Mean Time to Repair Faults  | Hours  | 11  | 1.34  | 88%                             |
| Call Center Performance - Service Level   | %  | -   | 91  |                                 |
| Payment Collection Avenues  | Nos.   | 20  | 5377  | 26785%                          |
| Consumer Satisfaction Index   | %  | -   | 88  |                                 |
| Financial P   | Performance  |   |   |                                 |
| Capex Incurred (Cumulative)   |  |   |   |                                 |
| Distribution  | Rs. Cr.  | 1210  | 4843  | 300%                            |
| Generation (Rithala + Solar)  | Rs. Cr.  | -   | 332   |                                 |
| Revenue (Annualized for FY 03 and FY14)   | Rs. Cr.  | 1156.3  | 5979.0  | 417%                            |
| Ot  | hers   |   |   |                                 |
| Consumers   | Lacs   | 7   | 13.9  | 98%                             |
| Employees   | Nos.   | 5,600   | 3,527   | 37%                             |



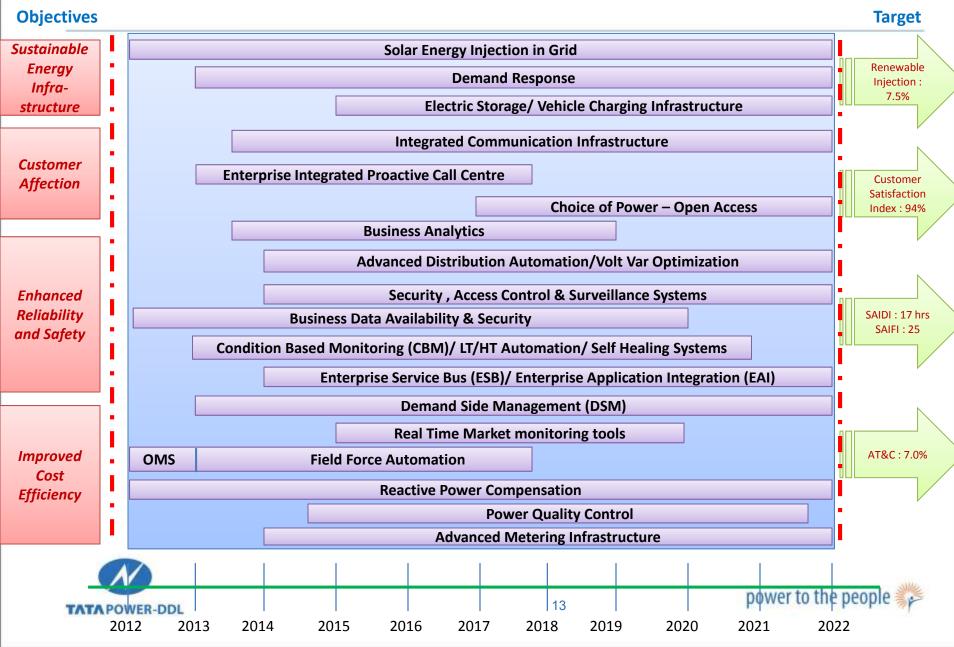
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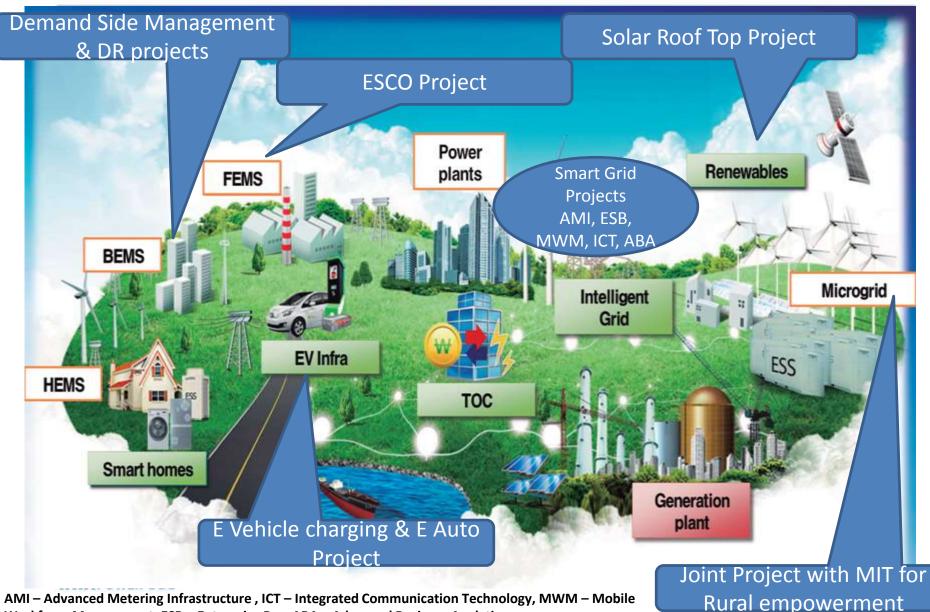
## Addressing the Emerging Trends Technology Roadmap – 2013 - 2022



### Smart Grid Roadmap – 2012 to 2022

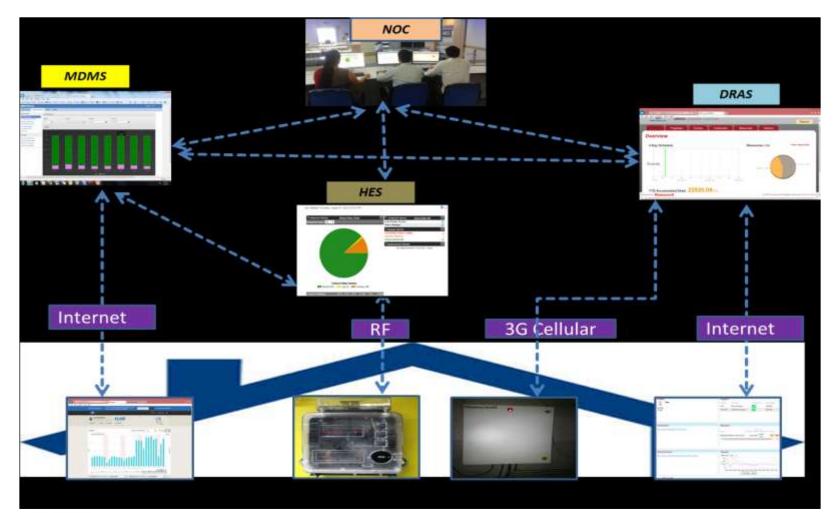


### Smart Grid Vision for the Future



Workforce Management, ESB – Enterprise Bus, ABA – Advanced Business Analytics

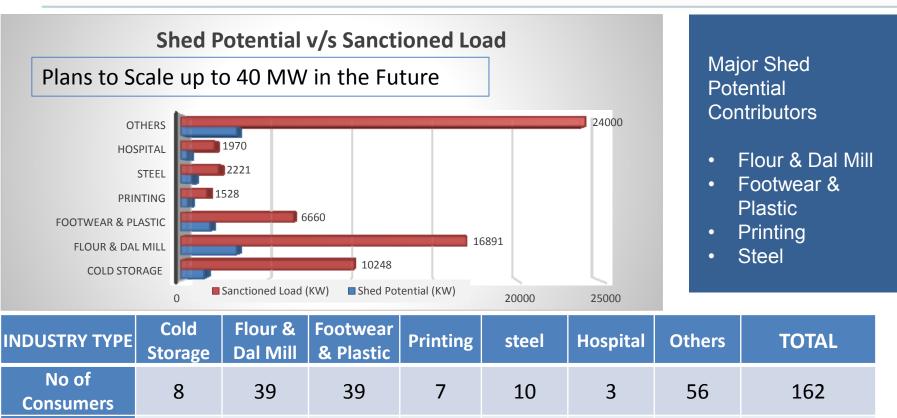
### Project Update ADR with Smart Meter- Architecture & Data Flow





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## **Shed Potential Analysis**



| 16891 6660 | 1528 | 2221 | 1970 | 24000 | 63518 | 12 |
|------------|------|------|------|-------|-------|----|



1364

10248

**Shed Potential** 

(KW)

Sanctioned

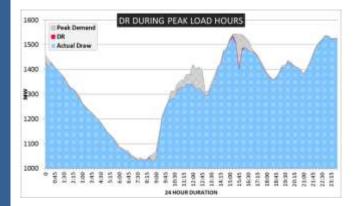
Load (KW)

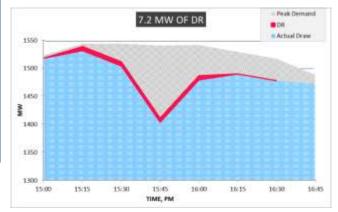
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### Automated Demand Response with Smart Metering Results

### **Current Status Brief:**

- 162 Consumer Enrolled
- 12 MW Shed potential
- 17 Events conducted starting May 2014 during peak load conditions
- Max Shed achieved was 7.2 MVA.
- Future Potential:
- Potential to add another 33 MW by enrolling high revenue consumers.







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### **Projects in Pipeline**

- Advanced Distribution Management System Unified SCADA, DMS and OMS
- Integrated Communications Technology
- Advanced Metering Infrastructure Smart Metering for consumers with > 600 units consumption per month
- Mobile Workforce Management
- Enterprise Bus
- Advanced Business Analytics



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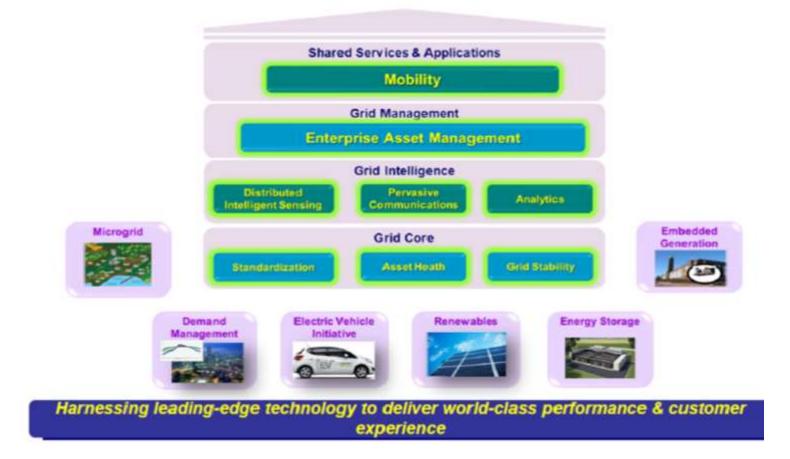
### **Emerging Business Models**

- Grid Connected Solar Rooftop 440 MW rooftop solar by 2025 -
  - Either Consumer Owned or Third Party Owned
- Explore Utility level Grid Storage Options
- Development of Micro Grids for Rural Areas working on a project with MIT
- Energy Services Company (ESCO)





### Future Roadmap of Technology in Distribution





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# THANK YOU



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